

Financial Visioning for ERP Implementation

Situation

A major international airline needed guidance to realize a future vision for its budgeting and general ledger processes, with an Oracle ERP implementation.

Role of Cliff Muhammad

Cliff Muhammad collaborated with the finance organizations in defining a vision and high-level future processes for an Oracle budgeting and general ledger implementation, providing:

- Vision documents
- Process design document templates
- Process assessment templates
- Design document flows

Results

- Best practices were incorporated in future budgeting and general ledger processes
- The industry's largest ERP system was implemented for future-state Budgeting and General Ledger processes
- Process analysis and prioritization of best practice implementation was provided with an assessment of business benefits and implementation efforts. This was used to develop the financial function requirements of the new Oracle system implementation
- Clarified a future vision for high-level budgeting and general ledger process design